



TĀMAKI PAENGA HIRA

AUCKLAND WAR MEMORIAL MUSEUM

TRUST BOARD MEETING

AGENDA

Horotiu meeting room

9.30 am – 3.00 pm

Thursday 16 October 2025

Membership

Chairperson

Deputy Chair

Members

Ms Rachael Tuwhangai

Mr Alastair Carruthers

Ms Penny Hulse

Mr Ben Palmer

Ms Melissa Firth

Mr John Judge

Mr Martin Mariassouce

Lupematasila Misatauveve Dr Melani Anae

Professor Emeritus David V Williams

Distinguished Professor Emeritus Paul Spoonley

Invited

David Reeves, Chief Executive

Jignasha Patel, Director Finance and Enterprise

Catherine Hammond, Director Collections & Research

Catherine Smith, Director People & Organisation

Te Arepa Morehu, Tumuaki Māori

Victoria Travers, Director Audience & Engagement

James Liddell, Executive Officer

Auckland Museum Trust Board meeting - 16 October 2025



16 October 2025 09:30 AM - 03:00 PM

Agenda Topic	Presenter	Time	Page
Workshop: Presentation on Māori Court renewal	Frank Woolf and Tanisha Fernandes	09:30 AM-10:00 AM	5
MORNING TEA		10:00 AM-10:15 AM	
Board only time		10:15 AM-10:30 AM	
1. Apologies			
2. Declaration of Interests			24
3. Election of Chair, Deputy Chair, and Officer Assignments	Chief Executive	10:30 AM-11:00 AM	28
4. Confirmation of 3 September minutes	Chair	11:00 AM-11:05 AM	30
5. Action items	Chair	11:05 AM-11:10 AM	33
6. Approval of 2024/25 Annual Report	Director Enterprise, Finance & Property Services	11:10 AM-11:25 AM	35
6.1 Annual Report			36
6.2 Representation letter management to Trust Board			74
6.3 Representation letter Trust Board to auditors			80
7. Approval for loan of Tangonge	Tumuaki Maori, Loans Officer	11:25 AM-11:40 AM	86
7.1 Email: Tautoko for the return of Tangonge for the Centennial of Te Rarawa Marae			92
7.2 Letter: Kaitaia Lintel. Proposal to Loan			94

8.	Te Ātea Māori Court and Pacific Gallery Feasibility Study Report	Jane Sheetz, Head of Development	11:40 AM-12:10 PM	97
8.1	Funding HQ Feasibility Study			100
9.	Approval in principle to apply for gaming trust funding	Josie Maskell, Development Executive	12:10 PM-12:25 PM	134
LUNCH			12:25 PM-12:55 PM	
10.	MOTION TO MOVE INTO CLOSED SESSION TO CONSIDER CONFIDENTIAL ITEM			138
11.	Confidential item: Approval of touring exhibitions and consideration of the future of the exhibition touring programme	Director of Audience Engagement	12:55 PM-01:15 PM	139
RETURN TO OPEN SESSION				
12.	Approval of calendar of Special Lighting for 2026	Director Audience Engagement	01:15 PM-01:20 PM	146
13.	Chief Executive Report	Chief Executive	01:20 PM-01:30 PM	148
14.	Strategic Capital Projects	Director Enterprise, Finance & Property Services and Head of Finance	01:30 PM-01:45 PM	155
15.	Approval of revised Audit and Risk Committee Charter and Capital Expenditure Policy	Executive Officer	01:45 PM-01:55 PM	160
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16.	Adoption of the Risk Management Framework	Executive Officer	01:55 PM-02:05 PM	174
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17.	Taumata-ā-lwi update	Tumuaki Māori	02:05 PM-02:15 PM	187
18.	AMI update – verbal	AMI President	02:15 PM-02:25 PM	

19.	Pacific Advisory Group update	Chief Executive	02:25 PM-02:35 PM	188
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21.	Financial Reports	Head of Finance	02:45 PM-02:55 PM	208
	21.1	Investment funds update		216

MEETING CLOSE