



TĀMAKI PAENGA HIRA

AUCKLAND WAR MEMORIAL MUSEUM

TRUST BOARD MEETING

AGENDA

Auckland Museum, Level 2, Horotiu meeting room
9:00 am – 3.25 pm, Thursday 4 December 2025

Membership

Chairperson

Deputy Chair

Members

Ms Rachael Tuwhangai

Mr Alastair Carruthers

Ms Penny Hulse

Mr Ben Palmer

Ms Melissa Firth

Mr John Judge

Mr Martin Mariassouce

Lupematasila Misatauveve Dr Melani Anae

Professor Emeritus David V Williams

Distinguished Professor Emeritus Paul Spoonley

Invited

David Reeves, Chief Executive

Jignasha Patel, Director Finance and Enterprise

Catherine Hammond, Director Collections & Research

Catherine Smith, Director People & Organisation

Te Arepa Morehu, Tumuaki Māori

Victoria Travers, Director Audience & Engagement

James Liddell, Executive Officer

Chantelle Urquhart, Manager, Communications and Change

Aravind Subramanian, Deloitte

Mike Cruickshank, Milford

Deputy Mayor Desley Simpson

Auckland Museum Trust Board meeting - 4 December 2025



04 December 2025 09:00 AM - 03:25 PM

Agenda Topic	Presenter	Time	Page
WORKSHOPS			
Artificial Intelligence	Aravind Subramanian, Deloitte	09:00 AM-09:30 AM	
Gallery development process (including a Level 1 project update)	Victoria Travers, Director Audience Engagement	09:30 AM-10:15 AM	5
Discussion with Desley Simpson (over morning tea)		10:15 AM-10:45 AM	
Milford investment discussion – investment settings	Mike Cruickshank, Milford	10:45 AM-11:00 AM	
Board only time		11:00 AM-11:30 AM	
TRUST BOARD MEETING			
Welcome			
1. Procedures			19
1.1 Apologies			
1.2 Declaration of Interests			19
2. Confirmation of the minutes of the 16 October 2025 Trust Board meeting and workshop	Chair	11:30 AM-11:35 AM	23
3. Action items	Chair	11:35 AM-11:40 AM	33
4. 10 Year Capital Plan		11:40 AM-12:05 PM	36
MOTION TO MOVE INTO CLOSED SESSION TO CONSIDER CONFIDENTIAL ITEM			
5. Māori Court infrastructure renewal project (report to be published separately)	Tanisha Fernandes, PM Property Services	12:05 PM-12:35 PM	

6.	Touring exhibition business case approval	Director of Audience Engagement	12:35 PM-12:55 PM	44
6.1	Attachment: exhibition budget			54
RETURN TO OPEN SESSION				
LUNCH			12:55 PM-01:25 PM	
7.	Approval of 2025/26 Draft Annual Plan for public consultation	Executive Officer, Manager, Communications and Change, Head of Finance	01:25 PM-01:45 PM	55
7.1	Attachment: Draft Annual Plan			58
8.	Adoption of the 2026 Trust Board work programme	Executive Officer	01:45 PM-01:55 PM	77
8.1	Attachment: Proposed 2026 Trust Board Work Programme			81
9.	Adoption of the Media Policy	Director People and Organisation	01:55 PM-02:00 PM	87
9.1	Attachment: Media Policy 2025			89
10.	Chief Executive Report (report to be published separately)	Chief Executive	02:00 PM-02:15 PM	
11.	Summary of the Review of the Auckland Museum Education Programme	Director Audience Engagement	02:15 PM-02:45 PM	95
12.	AMI update (verbal update)	Daniel Pouwels	02:45 PM-02:55 PM	
13.	Taumata-ā-Iwi update	Chief Executive	02:55 PM-03:00 PM	128
14.	Pacific Advisory Group update	Chief Executive	03:00 PM-03:05 PM	130
15.	Health and Safety update (October)	Chief Executive	03:05 PM-03:15 PM	133
15.1	H&S report October 2025			135
16.	Financial Reports – October	Director Enterprise, Finance & Property Services	03:15 PM-03:25 PM	142
16.1	Attachments to finance report			146

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| 16.2 | FFT Investment Funds Update - Oct 2025 with attachments | 148 |
| 16.3 | AM Investment Funds Update - Oct 2025 with attachments | 158 |

MEETING CLOSE