


Trust Board meeting - 23 April 2026

23 April 2026 09:35 AM - 03:30 PM



Agenda Topic	Presenter	Time	Page
Health & Safety walk-around		09:35 AM-10:05 AM	
MORNING TEA		10:05 AM-10:20 AM	
TRUST BOARD WORKSHOPS			
Strategy Verbal Update & Debrief	Director P&O and Head of Governance and Communications	10:20 AM-10:50 AM	
LTP Planning	Chair	10:50 AM-11:10 AM	6
Workshop on 3 year funding agreement with AC and LTP process			6
Capital Campaigns discussion	John Judge	11:10 AM-11:30 AM	
TRUST BOARD MEETING			
1. Welcome	Chair	11:30 AM-11:35 AM	15
1.1 Apologies			
1.2 Register of interests			15
1.3 Board workplan			18
1.4 Board member attendance			19
2. Confirmation of minutes	Chair		20
2.1 26 Feb 2026 workshop minutes			20
2.2 26 Feb 2026 meeting minutes			22
3. Correspondence			
4. Actions from previous meeting	Governance Manager	11:35 AM-11:40 AM	32
MOVE TO CLOSED SESSION			

5.	Board only	Chair	11:40 AM-12:00 PM	
5.1				
MOVE TO OPEN SESSION				
6.	Chief Executive report (this report will be published on Monday)	Chair	12:00 PM-12:30 PM	
LUNCH			12:30 PM-01:00 PM	
7.	Pacific Advisory Group update		01:00 PM-01:10 PM	37
8.	Auckland Museum Institute verbal update	Daniel Pouwels	01:10 PM-01:20 PM	
9.	Taumata-ā-Iwi update		01:20 PM-01:30 PM	39
10.	Refresh of Trust Board 2026/27 - Board Skills Matrix	Chair	01:30 PM-01:40 PM	41
10.1	Refresh of Trust Board 2026-27 update from Chair			41
10.2	AWMM Skills Matrix (March 2026)			43
11.	Proposed improvements to HSE reporting	Director People & Organisation	01:40 PM-01:55 PM	44
11.1	Proposed improvements to Health & Safety Reporting			44
11.2	Health & Safety Dashboard - February 2026			48
11.3	Revised Trust Board Report February 2026			56
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12.1	Finance Report - February 2026			61
12.2	February Finance Report Attachments			64
12.3	Finance report - March 2026 - incl. attachments			66

13.	Investment reports	Director Enterprise, Finance & Property Services		71
13.1	Investment Funds Update - Feb 26			71
13.2	Q3 Investment Funds Update - March 2026			74
14.	Audience Engagement Strategy	Director of Audience Engagement & Tumuaki Māori	02:10 PM-02:20 PM	76
14.1	Audience Engagement Strategy			76
14.2	Audience Strategy April 2026			78
15.	Grant application approval	Governance & Stakeholder Relations Manager	02:20 PM-02:30 PM	98
15.1	Approval of application for grants			98
16.	Asbestos Remediation Project and Māori Court verbal update	Director Enterprise, Finance & Property Services	02:30 PM-02:45 PM	101
16.1	Asbestos Remediation Project update			101
16.1.1	Asbestos Removal Project - Project Status Report - March 2026			102
16.2	Maori Court Infrastructure Renewal Project Update			108
16.2.1	Māori Court Project Progress Report No. 4			111
17.	Draft Terms of Reference for Te Tiriti-led Steering Group	Chair	02:45 PM-02:55 PM	118
17.1	Draft Terms of Reference for Te Tiriti led Steering Group			118
17.2	Draft Terms of Reference for Te Tiriti-led Joint Steering Group			120
18.	Planning Committee Update from Chair re 23 April 2026 meeting	Planning Committee Chair	02:55 PM-03:00 PM	123

18.1	Annual Plan 2026-27	Head of Communications & Governance		123
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19.	A&R Meeting Update from Chair re 9 Apr 2026 meeting	ARC Acting Chair	03:00 PM-03:05 PM	147
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19.3.1	Risk Management Update March 2026			167
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20.	E&G Meeting Update from Chair re 9 Apr 2026 meeting	E&G Committee Chair	03:05 PM-03:10 PM	183
20.1	Board Charter Update - Scope and Timeline			183
20.2	Trust Board performance review process			187
20.3	2026 Board Workplan Update			192
20.4	Refresh of Trust Board 2026/27 - Appointments Process verbal update			
21.	Board Meeting Review	Chair	03:10 PM-03:20 PM	
22.	Other Business		03:20 PM-03:30 PM	